

BOARD OF DIRECTORS



From left:

CHUA HWEE SONG
HOO SHEAU FARN
DR LEONG HORN KEE
NG YAT CHUNG
DAVID CHIA CHAY POH
GINNEY LIM MAY LING
SOON TIT KOON

DR LEONG HORN KEE

Chairman, Non-Executive And Independent Director
Member, Nominating & Remuneration Committee

Dr Leong is the Chairman of CapitalCorp Partners Private Limited, a corporate finance advisory firm. He is currently Singapore's non-resident High Commissioner to Cyprus and non-resident Ambassador to Argentina. From 1994 to 2008, Dr Leong was an executive director of Far East Organization, the CEO of Orchard Parade Holdings Ltd and the CEO of Yeo Hiap Seng Ltd. From 1984 to 1993, he worked in the venture capital

and merchant banking sector. From 1977 to 1983, he was a deputy director at the Ministry of Finance and Ministry of Trade & Industry. Dr Leong was a Member of Parliament for 22 years from 1984 to 2006. Dr Leong holds a Bachelor's degree in Production Engineering from Loughborough University, UK; a Bachelor's degree in Economics from London University; a Bachelor's degree in Chinese Language & Literature from Beijing Normal University; a Master of Business Administration ("MBA") from INSEAD; and a Master of Business Research ("MBR") and a Doctor of Business Administration ("DBA") from the University of Western Australia, Australia.



SOON TIT KOON

Non-Executive and Independent Director
Chairman, Audit & Risk Committee
Member, Nominating & Remuneration Committee

Mr Soon held a series of senior positions in OCBC Bank from September 2002 to December 2011, when he retired from the bank. He was the Chief Financial Officer of OCBC Bank from September 2002 to June 2008, and from April 2010 to November 2011. He was the Head of Group Investments of OCBC Bank from June 2008 to April 2010.

Mr Soon is also a director of Wah Hin and Company Private Limited, Great Eastern Holdings Limited and OCBC Wing Hang Bank Limited.

Prior to joining OCBC Bank, Mr Soon was the Chief Financial Officer of Wilmar Holdings Pte Ltd from 2000 to 2002. From 1983 to 2000, he worked in Citicorp Investment Bank (Singapore) Limited and was Managing Director from 1993 to 2000. Mr Soon holds a Bachelor of Science (Honours) in Applied Chemistry from the University of Singapore and a Master of Business Administration from the University of Chicago. He also completed the Advanced Management Program at the Harvard Business School in 1997.

DAVID CHIA CHAY POH

Non-Executive and Independent Director
Chairman, Nominating & Remuneration Committee
Member, Audit & Risk Committee

Mr Chia is the Managing Director and sole proprietor of Associated Property Consultants Pte Ltd, a property consultancy company, positions held since late 2002, when it was acquired.

From 1999 to 2002, Mr Chia was the Managing Director and shareholder of FPD Savills (Singapore) Pte Ltd (now known as Savills (Singapore) Pte Ltd), a leading international property consultancy company.

From 1987 to 1999, he was with Chesterton International Property Consultants Pte Ltd, rising to the position of the Executive Director of the company in 1996. From 1981 to 1987, he served as the District Valuer in the Property Tax Division of the Inland Revenue Authority of Singapore ("IRAS"). Prior to that, he served as an Estate/Projects Officer in the Singapore Ministry of Defence from 1978 to 1981. Mr Chia was a member of the Property Committee in the Singapore International Chamber of Commerce and a Board Member of CISCO Police from 1996 to 2002.

Mr Chia obtained his professional valuation qualifications in New Zealand in 1978 under a Colombo Plan Scholarship.

Mr Chia is an Associate Member of the New Zealand Institute of Valuers and a Fellow Member of the Singapore Institute of Surveyors and Valuers.

HOO SHEAU FARN

Non-Executive and Independent Director
Member, Audit & Risk Committee
Member, Nominating & Remuneration Committee

Ms Hoo is a partner of Allen & Gledhill LLP and her areas of practice include REITs, property acquisitions, property investments and leasing. She has advised REITs and property funds on acquisitions of real properties in Singapore and the region, such as office units and buildings, commercial buildings and healthcare buildings. Ms Hoo has also advised multinational corporations on acquisition and leasing of commercial and industrial buildings, as well as government-linked corporations on acquisition and divestment of real properties.

Ms Hoo was admitted as an advocate and solicitor of the Supreme Court of Singapore in 1990 and holds a Bachelor of Laws (Honours) degree from the National University of Singapore.

BOARD OF DIRECTORS

NG YAT CHUNG

Non-Executive and Non-Independent Director
Member, Nominating & Remuneration Committee

Mr Ng is a Director and the Chief Executive Officer of SPH. He is also the Chairman of the Singapore Institute of Technology Board of Trustees.

Prior to joining SPH, he was the Executive Director and CEO of Neptune Orient Lines Ltd from 2011 to 2016 and Senior Managing Director at Temasek Holdings (Private) Limited from 2007 to 2011. Before joining Temasek Holdings, he was the Chief of Defence Force in the Singapore Armed Forces. He has also served as a Director of Fraser & Neave Limited and Singapore Technologies Engineering Ltd.

Mr Ng holds a Bachelor of Arts (Engineering Tripos) and a Master of Arts from Cambridge University, a Master of Military Art and Science (General Studies) from the US Army Command & General Staff College, USA, and an MBA from Stanford University.

CHUA HWEE SONG

Non-Executive and Non-Independent Director
Member, Nominating & Remuneration Committee

Mr Chua is the Chief Financial Officer of SPH. In 2018, he spearheaded the SPH Group's entry into the purpose-built student accommodation ("PBSA") sector. He continues to oversee the PBSA business and its subsequent expansion.

Prior to joining SPH, he was a director and Group Chief Financial Officer of CWG International Ltd from 2015 to 2018. Mr Chua started his career with the Singapore Economic Development Board, where he led the promotion of technology entrepreneurship and development of the enterprise financing infrastructure in Singapore, focusing on the industry development of the venture capital and private equity industry.

Mr Chua graduated in 1989 with a Bachelor of Engineering (First Class Honours) in Electrical and Electronics Engineering from King's College London, University of London. He is also a Chartered Financial Analyst and Chartered Accountant.

GINNEY LIM MAY LING

Non-Executive and Non-Independent Director
Member, Nominating & Remuneration Committee

Ms Lim heads the Secretariat/Legal Division and oversees the Corporate Communications & CSR Division of SPH. She is also the General Manager of Singapore Press Holdings Foundation Limited, an Institution of Public Character established in 2003 by SPH.

When she joined SPH in 1991, she was tasked to set up the Secretariat/Legal Division. She is responsible for the corporate secretarial, legal, compliance, insurance and corporate communications functions in the SPH Group and sits on several steering and senior management committees.

Ms Lim is a director of Times Development Pte Ltd, Orchard 290 Ltd and SPH REIT (Investments) Pte Ltd, all of which are property subsidiaries of SPH. She is also a member of the NUS Law Advisory Council and Temasek Junior College Advisory Committee. She is also a specialist mediator of the Singapore International Mediation Centre.

Prior to joining SPH, Ms Lim was heading the Legal & Secretariat department as well as the public relations arm of NTUC Income. Ms Lim was admitted as an advocate and solicitor of the Supreme Court of Singapore and holds a Bachelor of Law (Honours) degree from the National University of Singapore. She is also a Fellow in the Institute of Chartered Secretaries and Administrators and an Associate of the Chartered Insurance Institute.

FURTHER INFORMATION ON BOARD OF DIRECTORS

DR LEONG HORN KEE

Chairman

Non-Executive and Independent Director

Date of first appointment as a director

10 June 2013

Board Committees served on

Nominating & Remuneration Committee (Member)

Current Directorships/Principal Commitments

IGG Ltd* Director

CSC Holdings Limited* Director

Singapore High Commissioner to Cyprus High Commissioner

Singapore Ambassador to Argentina Ambassador

ESR Funds Management (S) Limited (as manager of a listed REIT) Director

Directorships over the past 5 years (1/9/15-31/8/20)

Wilmar International Limited* Director

Tat Hong Holdings Ltd* Director

Viva Industrial Trust Management Pte Ltd (as manager of a listed REIT) Director

SOON TIT KOON

Non-Executive and Independent Director

Date of first appointment as a director

10 June 2013

Board Committees served on

Audit & Risk Committee (Chairman)

Nominating & Remuneration Committee (Member)

Current Directorships/Principal Commitments

Great Eastern Holdings Limited* Director

Wah Hin & Company (Pte) Ltd Director

OCBC Wing Hang Bank Limited Director

Directorships over the past 5 years (1/9/15-31/8/20)

Bank of Ningbo Co., Ltd* Director

AVIC Trust Co., Ltd Director

DAVID CHIA CHAY POH

Non-Executive and Independent Director

Date of first appointment as a director

10 June 2013

Board Committees served on

Nominating & Remuneration Committee (Chairman)

Audit & Risk Committee (Member)

Current Directorships/Principal Commitments

Nil

Directorships over the past 5 years (1/9/15-31/8/20)

Nil

HOO SHEAU FARN

Non-Executive and Independent Director

Date of first appointment as a director

26 September 2018

Board Committees served on

Audit & Risk Committee (Member)

Nominating & Remuneration Committee (Member)

Current Directorships/Principal Commitments

Nil

Directorships over the past 5 years (1/9/15-31/8/20)

Nil

* Public-listed company

FURTHER INFORMATION ON BOARD OF DIRECTORS

NG YAT CHUNG

Non-Executive and Non-Independent Director

Date of first appointment as a director

1 August 2017

Board Committees served on

Nominating & Remuneration Committee (Member)

Current Directorships/Principal Commitments

Singapore Press Holdings Limited*	Director
Singapore Institute of Technology	Chairman, Board of Trustees
Singapore Press Holdings Foundation Limited	Director

Directorships over the past 5 years (1/9/15-31/8/20)

Neptune Orient Lines Ltd*	Director
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CHUA HWEE SONG

Non-Executive and Non-Independent Director

Date of first appointment as a director

30 November 2018

Board Committees served on

Nominating & Remuneration Committee (Member)

Current Directorships/Principal Commitments

Orchard 290 Ltd	Director
Straits CM Pte Ltd	Director
Tembusu Properties Pte Ltd	Director
Tembusu Ventures Pte Ltd	Director
Times Properties Private Limited	Director
The Seletar Mall Pte Ltd	Director

Directorships over the past 5 years (1/9/15-31/8/20)

Thomson Medical Group Ltd (f.k.a Rowsley Ltd)*	Director
CWG International Ltd	Director
Konnectivity Pte Ltd	Director
Synagie Corporation Ltd*	Director

GINNEY LIM MAY LING

Non-Executive and Non-Independent Director

Date of first appointment as a director

10 June 2013

Board Committees served on

Nominating & Remuneration Committee (Member)

Current Directorships/Principal Commitments

Times Development Pte Ltd	Director
Orchard 290 Ltd	Director
SPH REIT (Investments) Pte Ltd	Director

Directorships over the past 5 years (1/9/15-31/8/20)

MediaCorp Press Ltd	Alternate Director
701 Search Pte Ltd	Alternate Director
Waterbrooks Consultants Pte Ltd	Director
SPH Retail Property Management Services Pte Ltd	Director

* Public-listed company